COMMUNITY MENTAL HEALTH PARTNERSHIP OF SOUTHEAST MICHIGAN REGULAR BOARD MEETING Patrick Barrie Room 705 N. Zeeb Rd, Ann Arbor, MI Wednesday, August 14, 2019 6:00 PM



# Agenda

I.	Call to Order	<u>Guide</u> 1 min
II.	Roll Call	2 min
III.	Consideration to Adopt the Agenda as Presented	2 min
IV.	Consideration to Approve the Minutes of the 7-10-19 Regular Meeting and Waive the Reading Thereof {Att. #1}	2 min
V.	Audience Participation (5 minutes per participant)	
VI.	Old Business a. August Finance Report {Att. #2} b. CEO Search Committee Update	30 min
VII.	<ul> <li>New Business</li> <li>a. Board Action Request {Att. #3, 3a} Consideration to approve the proposed 2019 Budget 3<sup>rd</sup> amendment with allocations as presented</li> <li>b. FY20 Objectives, Assumptions and Strategies {Att. #4}</li> </ul>	20 min
VIII.	<ul> <li>Reports to the CMHPSM Board</li> <li>a. Report from the SUD Oversight Policy Board (OPB)</li> <li>b. CEO Report to the Board {Att. #5}</li> <li>c. CMHPSM Office Relocation Plan {Att. #6}</li> <li>d. Closed Session to Discuss Regional Appeal</li> </ul>	30 min

# IX. Adjournment

# COMMUNITY MENTAL HEALTH PARTNERSHIP OF SOUTHEAST MICHIGAN REGULAR BOARD MEETING MINUTES July 10, 2019



- Members Present: Judy Ackley, Greg Adams, Bob King, Sandra Libstorff, Charles Londo, Sharon Slaton, Caroline Richardson, Ralph Tillotson
- Members Absent: Charles Coleman, Susan Fortney, Roxanne Garber, Gary McIntosh, Katie Scott
- Staff Present:Kathryn Szewczuk, Stephannie Weary, Lisa Jennings, James Colaianne,<br/>Suzanne Stolz, Connie Conklin, Nicole Adelman, Dana Darrow
- Others Present: Laurie Lutomski, Kathy Homan
  - I. Call to Order Meeting called to order at 6:00 p.m. by Board Chair C. Londo.
  - II. Roll Call
     A guorum of members present was confirmed.
- III. Consideration to Adopt the Agenda as Presented

# Motion by R. Tillotson, supported by S. Slaton, to approve the agenda Motion carried

- Addition to New Business: Proposed Deficit Elimination Plan
- IV. Consideration to Approve the Minutes of the June 12, 2019 Regular Meeting and Waive the Reading Thereof

### Motion by B. King, supported by G. Adams, to approve the minutes of June 12, 2019 Regular Meeting and waive the reading thereof Motion carried

V. Audience Participation None

## VI. Old Business

- a. July Finance Report
  - ) S. Stolz presented. Discussion followed.
- b. CEO Search Committee Update
  - ) The committee intends to survey employees to determine what they want in their CEO. The committee will also include 1 PIHP employee, who will be selected at random.
- c. Regional Communication to Legislators
  - J. Colaianne shared a written communication drafted by the ROC that will be sent to the governor regarding the current financial crisis within the mental health system.
  - All 10 PIHP directors will submit a letter together in support of the current system.

As part of the millage investments, Washtenaw funded a position to be focused just on grassroots advocacy and organization. The position will also work with the other 3 counties for more coordinated efforts.

# VII. New Business

- a. Proposed Deficit Elimination Plan
  - ) S. Stolz presented. Discussion followed.
  - B. King requested that explanation section of the resolution indicate "2018 deficit."
  - C. Richardson suggested adding a line the resolution language that indicates the funds that are related to the lawsuit settlement.

## Motion by R. Tillotson, supported by J. Ackley, to approve the proposed Deficit Elimination Plan Resolution as amended Motion carried

Ackley	Yes	Libstorff	Yes
Adams	Yes	Londo	Yes
Coleman	Absent	McIntosh	Absent
Fortney	Absent	Richardson	Yes
Garber	Absent	Scott	Absent
King	Yes	Slaton	Yes
		Tillotson	Yes

- VIII. Reports to the CMHPSM Board
  - a. Report from the SUD Oversight Policy Board
    - ) N. Adelman provided an overview of the discussion and decisions that occurred at the
    - most recent OPB meeting (see minutes in Regional Board packet for details).
  - b. CEO Report to the Board
    - J. Colaianne submitted a written report that included updates on CMHPSM operations, the Region, and the state (see report in Regional Board packet for details).
  - c. CMHPSM Office Relocation Plan
    - J J. Colaianne provided a status of the plan to move CMHPSM operations to a new site.

# IX. Adjournment

# Motion by R. Tillotson, supported by C. Richardson, to adjourn the meeting Motion carried

) Meeting adjourned at 7:08 p.m.

Judy Ackley, CMHPSM Board Secretary



## Summary of Revenues & Expenses by Fund Source:

- 1. Cost projections to date by the Affiliate Partners indicate there will not be enough Medicaid Funding to cover FY2019 needs.
- 2. Cost projections to date by Affiliate Partners indicate there will not be enough Healthy Michigan Plan funding for FY2019.
- **3**. The SUD projections for Medicaid, Healthy Michigan Plan, Block Grant, PA2 funding and projected utilization of PA2 reserves indicates funding will be sufficient to cover FY2019 needs and is consistent with projections and delayed initiatives.

## **CMHPSM Strategies:**

- 1. CMHPSM will continue to coordinate with the CMHSP's to review current year budgets and actual expenditures.
- 2. CMHPSM and the CMHSP's will continue revenue advocacy in relation to the FY19 rates and the FY20 rate setting with MDHHS.
- 3. CMHPSM in collaboration with the Regional Operations Committee is utilizing a shared decision model to monitor and balance FY19 expenditures to revenues including the shared risk corridor.
- 4. CMHPSM is monitoring the CMHSP expenditure overages. CMHPSM is working with the CMHSP's to ensure medically necessary care is being provided through appropriate utilization of resources in a cost effective and timely manner.
- 5. CMHPSM will utilize the most current payment data to monitor incoming revenues and to project revenues by trending traditional Medicaid Eligibles and HMP Enrollees.

# Community Mental Health Partnership of Southeast Michigan Preliminary Statement of Revenues and Expenditures For the Period Ending June 30, 2019

		2nd Amend FY19 Budget		Budget to date		YTD Actual		YTD Actual V(U) Budget	Percent Variance Actual to Budget		Projected YTD	C	Projected V(U) Budget
Operating Revenue													
Medicaid Capitation SP/B3		87,280,931		65,460,698		67,265,299		1,804,601	2.68%		89,687,066		2,406,135
Medicaid Capitation HSW		43,998,199		32,998,649		32,890,956		(107,693)	-0.33%		43,854,608		(143,591)
Performance Based Incentive Pool		1,499,519		1,124,639		1,124,639		-	0.00%		1,499,519		-
Medicaid SUD Capitation		2,427,015		1,820,261		1,805,948		(14,314)	-0.79%		2,407,930		(19,085)
Healthy Michigan Plan		10,204,910		7,653,683		9,197,229		1,543,546	16.78%	1	12,262,972		2,058,062
Healthy Michigan Plan SUD		4,427,786		3,320,840		3,299,208		(21,632)	-0.66%		4,398,944		(28,842)
Autism		9,480,753		7,110,565		7,105,714		(4,851)	-0.07%		9,474,285		(6,468)
SUD Community Block Grant		6,660,943		4,995,707		4,995,707		-	0.00%		6,660,943		-
Block Grants		550,000		412,500		214,274		(198,227)	-92.51%	2	285,698		(264,302)
SUD PA2 - Cobo Tax Revenue		1,860,059		1,395,044		1,395,044		-	0.00%		1,860,059		-
SUD PA2 - Cobo Tax Use of Reserv	n	1,564,432		1,173,324		1,173,324		-	0.00%		1,564,432		-
Local Match		1,577,780		1,183,335		1,183,335		-	0.00%		1,577,780		-
Other Revenue		331,920		248,940		242,364		(6,576)	-2.71%	3	323,153		(8,767)
Anticipated Medicaid Revenue		13,868,008		10,401,006		-		(10,401,006)	-	4	13,868,008		-
Total Revenue	\$	185,732,255	\$	139,299,191	\$	131,893,041	\$	(7,406,150)	-5.62%	\$	5 189,725,396	\$	3,993,141
Funding For CMHSP Partners													
Lenawee CMHSP		18,400,108		13,800,081		14,118,890		318,809	2.26%		18,400,108		425,078
Livingston CMHSP		29,238,050		21,928,538		21,363,043		(565,494)	-2.65%		29,238,050		(753,992)
Monroe CMHSP		31,881,500		23,911,125		21,791,454		(2,119,671)	-9.73%	5	31,881,500		(2,826,228)
Washtenaw CMHSP		78,723,853		59,042,890		52,489,049		(6,553,840)	-12.49%		78,723,853		(8,738,454)
Total Funding For CMHSP Partner	\$	158,243,511	\$	118,682,633	\$	109,762,436	\$	(8,920,197)	-8.13%		5 158,243,511	\$	(11,893,596)
8			·			, ,					, ,		
Funding For SUD Services													
Lenawee County		2,118,015		1,588,511		1,618,435		29,924	1.85%	6	2,157,914		39,899
Livingston County		2,870,825		2,153,119		1,653,874		(499,245)	-30.19%		2,205,165		(665,660)
Monroe County		2,669,660		2,002,245		1,675,707		(326,538)	-19.49%		2,234,276		(435,384)
Washtenaw County		7,988,563		5,991,422		4,790,702		(1,200,721)	-25.06%		6,387,602		(1,600,961)
Total Funding For SUD Services	\$	15,647,063	\$	11,735,297	\$	9,738,718	\$	(1,996,579)	-20.50%	\$		\$	(2,662,105)
	Ť	20,011,000	Ψ	11,00,200	Ψ	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Ψ	(1))	2010070	Ŷ	12,201,200	Ψ	(_,00_,100)
Other Contractual Obligations													
Hospital Rate Adjuster		2,943,755		2,207,816		3,156,076		948,260	30.05%	7	4,208,101		1,264,346
Insurance Provider Assessment Tax		1,456,827		1,092,620		1,325,107		232,487	17.54%		1,766,809		309,982
Local Match		1,577,780		1,183,335		1,183,335			0.00%	0	1,577,780		
Total Other Costs	\$		\$	4,483,772	\$	5,664,518	\$	1,180,746	20.84%	\$		\$	1,574,329
	Ť	0,970,000	Ψ	1,100,112	Ψ	0,001,010	Ψ	1,100,710	2010170	Ŷ	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Ψ	1,07 1,025
CMHPSM Administrative Costs													
Salary& Fringe		2,383,701		1,787,776		1,516,469		(271,306)	-17.89%	9	2,021,959		(361,742)
Administrative Contracts		1,714,002		1,285,502		1,269,817		(15,684)	-1.24%	/	1,693,090		(20,912)
Board Expense		2,750		2,063		2,123		(13,084)	2.87%		2,831		(20,912)
All Other Costs		2,730		2,003 197,510		180,937		(16,573)	-9.16%	10	2,831		
Total Administrative Expense	\$	4,363,800	\$	3,272,850	\$	2,969,347	\$			10 \$		\$	(22,098) (404,671)
Total Automistrative Expense	φ	4,505,000	φ	5,272,050	φ	2,909,547	φ	(303,303)	-10.22 /0	φ	5,559,125	φ	(404,071)
<b>Risk Reserve Provision</b>	\$	1,499,519	\$	1,124,639	\$	1,124,639		-	-	\$	1,499,519	\$	-
Total Expense	\$	185,732,255	\$	139,299,191	\$	129,259,659	\$	(10,039,532)	-7.77%	\$	5 184,239,808	\$	(13,386,043)
Revenues over (under) Expenditures	s \$	-	\$	-	\$	2,633,382	\$	2,633,382		\$	5,485,588	\$	17,379,184

## Community Mental Health Partnership of Southeast Michigan Preliminary Statement of Revenues and Expenditures Notes For the Period Ending June 30, 2019

- <sup>1</sup> Healthy Michigan is over budget due to the Hospital Rate Adjuster being received and paid by fund source based on actual utilization.
- 2 PMTO and Club House block grand funding is a pass through to CMHSP's. Gambling Prevention was implemented late in the year. Revenue under budget correlates with administrative contract expenditures under budget. Budgets will be amended to reflect finalized grant funding.
- <sup>3</sup> Other revenue under budget due to vacant SIS assessor position and contracted assessments. Revenue is based on billings of SIS assessor expenditures. The revenue under budget correlates with administrative contract and administrative wages under budget.
- <sup>4</sup> Anticipated Medicaid Revenue was been amended to reflect the funding projected to provide sufficient support to provide all medically necessary services for those Medicaid entitled beneficiaries. Receipt of funding is not known.
- <sup>5</sup> See attached for narratives required by the Financial Stability & Risk Reserve Management Policy of a 5% variance. Actual to date for the CMHSP's is distribution of available funding to date. Please see Distribution Analysis attached. Budgets will be amended to reflect the current CMHSP projections.
- <sup>6</sup> SUD Block grant programs and PA2 initiatives are not fully implemented, most specifically State Opioid Response, State Targeted Response and Innovative Strategies. Budget amends will be presented for FY19. Carry forward approvals are anticipated for unused special initiative SUD funding.
- 7 Hospital Rate Adjuster (HRA) is over budget due to increase of expenditures based on current data. The HRA is a pass through from MDHHS to the hospitals. This overage correlates with the Medicaid and Healthy Michigan Plan Revenue overage. An amendment to revenues and expenditures will be presented in the next budget amend.
- 8 The Insurance Provider Assessment (IPA) has been invoiced based on fiscal year 2017 enrollments for the 1st quarter of FY2019. Adjustments are anticipated due to higher than expected eligibles. The revenue budgets were increased to reflect these increased eligibles. The IPA expenditure budget will be adjusted as well to reflect the increased eligibles in the next amendment
- 9 Salary and wages under budget due to vacant positions.
- <sup>10</sup> Administrative contracts under budget due to timing, primarily contract expenditures in relation to the Block Grant Other, SIS assessment, STR, SOR and Gambling Prevention contracts.



CMHSP Financial Narratives Fiscal Year 2019 For the Period Ending June 30, 2019

## <u>Monroe</u>

Monroe CMHA is projected to have \$30,019,807 in Medicaid and Healthy Michigan expenses for FY2019. This is over the revised allocation of \$26,813,843 by \$3,205,964. For Autism, we are projected to have \$1,861,669 in in expenses which is over \$186,179 from the revised allocation of \$1,675,490. These projections are based on the past two years actual expenses for contracted services for consumers which were roughly the same amount. Autism is based on the increase of autism consumers and services provided to them.

Monroe is aggressively looking at ways to reduce these costs where necessary. Also, the projection includes a possible increase of new consumers.

### Washtenaw

Washtenaw is projecting a \$10 million shortfall in Medicaid and Healthy Michigan Plan revenue for fiscal year 2019. Continued pressure points are inpatient hospitalizations, as well as community living supports provided in licensed and un-licensed settings. Capacity constraints within our local community group homes have resulted in out of county high cost placements. Lack of available inpatient beds in our local hospitals has also resulted in out of county inpatient stays which tend to be more costly stays on average. Washtenaw continues to have a robust utilization review process for both inpatient and contracted services. At the request of the Washtenaw County CMH Board, a local taskforce group has been meeting for several months working to address the budgetary challenges and find ways of reducing the deficit without impacting consumer health and safety.

### Community Mental Health Partnership of Southeast Michigan Received and Distributed by Fund Source FY 18/19

October

November

December

January

February

State Plan/	•	\$ 7,275,309	\$ 7,262,790	\$ 7,209,779	\$ 7,468,416	\$ 8,264,493	\$ 7,183,395	\$ 6,761,281	\$ 8,744,605	\$ 7,095,232	\$	- \$	- \$	- \$	67,265,299
	Distributions	020 (24	050 544	042 154	076 029	096 204	1.000.020	000 073	000 570	000 240				¢	8,835,384
	Lenawee CMHSP Livingston CMHSP	930,624 1,255,074	950,544 1,281,938	943,154 1,271,972	976,938 1,317,534	986,204 1,330,031	1,069,039 1,441,746	998,962 1,345,143	990,570 1,335,919	989,349 1,334,272				э \$	8,855,584 11,913,631
	Monroe CMHSP	1,255,074	1,281,958	1,271,972	1,317,334	1,330,031	1,441,746	1,545,145	1,355,919	1,334,272				ф ¢	13,341,428
	Washtenaw CMHSP	, ,	3,150,977	3,126,480	3,238,472	3,269,189	3,543,781	3,280,604	3,283,662	3,279,613				э \$	29,257,723
	washtenaw CMH3F	\$ 6,675,926		\$ 6,765,808	\$ 7,008,162	\$ 7,074,635	\$ 7,668,861	\$ 7,132,807	\$ 7,105,952	\$ 7,097,194	\$	- \$	- \$		63,348,165
		\$ 0,075,720	\$ 0,010,021	\$ 0,705,000	φ 7,000,102	φ 1,014,055	\$ 7,000,001	φ 7,152,007	φ 7,105,952	ψ 1,051,154	Ψ	Ψ	φ	Ψ	05,540,105
HSW	Receipts	\$ 3,389,214	\$ 3,943,530	\$ 3,662,898	\$ 3,478,019	\$ 3,719,221	\$ 3,508,057	\$ 3,580,899	\$ 3,427,795	\$ 4,181,323	\$	- \$	- \$	- \$	32,890,956
	Distributions														
	Lenawee CMHSP	372,809	381,538	418,047	415,530	398,072	395,729	396,899	386,189	438,951				\$	3,603,763
	Livingston CMHSP	588,074	622,174	589,533	627,496	638,929	598,384	612,209	568,234	728,590				\$	5,573,622
	Monroe CMHSP	587,361	590,851	665,760	642,598	656,963	597,014	605,069	577,433	677,634				\$	5,600,683
	Washtenaw CMHSP	1,787,760	1,965,023	1,943,069	1,998,151	1,966,866	1,858,414	1,964,596	1,809,657	2,270,502				\$	17,564,038
		\$ 3,336,003	\$ 3,559,586	\$ 3,616,409	\$ 3,683,775	\$ 3,660,830	\$ 3,449,540	\$ 3,578,773	\$ 3,341,512	\$ 4,115,678	\$	- \$	- \$	- \$	32,342,106
	<b>D</b>	<b>* *</b> • • • • • • • • • • • • • • • • • • •	<b>• • • • • • • • • •</b>	<b>* 5</b> 00 <b>0</b> 0 <b>c</b>	<b>* 5</b> 04.00 <b>2</b>	¢ 005.010	<b>6 6</b> 00 1 41	<b>* 502 200</b>		<b>* = • = • =</b>	¢	¢.	¢	¢	<b>F</b> 105 <b>F</b> 14
Autism	Receipts Distributions	\$ 785,998	\$ 794,195	\$ 789,286	\$ 784,892	\$ 807,013	\$ 788,161	\$ 783,239	\$ 785,774	\$ 787,157	\$	- \$	- \$	- \$	7,105,714
	Lenawee CMHSP	76.646	77 207	76 952	76 420	70 507	76749	99.256	64 521	76 651				¢	691,909
		,	,	76,852	76,430	78,587	76,748	88,256	64,531	76,651				¢	, , , , , , , , , , , , , , , , , , , ,
	Livingston CMHSP Monroe CMHSP	281,758 150,276	,	282,514	280,963	288,893	282,134	280,369	281,288	281,777				¢	2,543,515
		,	- ,	150,679	149,852	154,081	150,477	149,535	150,025	150,286				\$	1,356,588
	Washtenaw CMHSP	264,742 \$ 773,422		265,453 \$ 775,498	263,995 \$ 771,240	271,447 \$ 793.008	265,096 \$ 774,455	263,438 \$ 781.598	264,301 \$ 760,144	<u>264,760</u> \$ 773,475	¢	- \$	- \$	- \$	2,389,913
		\$ 115,422	\$ 779,085	\$ 775,498	\$ 771,240	\$ 793,008	\$ 774,455	\$ 781,598	\$ 760,144	\$ 773,475	\$	- ⊅	- 5	- Þ	6,981,924
HMP	Receipts	\$ 855,219	\$ 847,573	\$ 848,057	\$ 861,374	\$ 859,377	\$ 851,849	\$ 839,858	\$ 831,354	\$ 2,402,570	\$	- \$	- \$	- \$	9,197,229
	Distributions													<b>.</b>	
	Lenawee CMHSP	105,108	- ,	110,477	112,396	112,115	111,147	109,614	108,480	107,895				\$	987,834
	Livingston CMHSP	141,753	149,160	148,994	151,582	151,203	149,942	147,830	146,301	145,512				\$	1,332,275
	Monroe CMHSP	158,718	) -	166,826	169,723	169,299	168,919	165,523	163,810	162,927				\$	1,492,755
	Washtenaw CMHSP	, -	366,631	366,224	372,585	371,653	371,227	363,363	359,604	357,665	*			<u>\$</u>	3,277,376
		\$ 754,004	\$ 793,403	\$ 792,521	\$ 806,286	\$ 804,269	\$ 801,235	\$ 786,330	\$ 778,196	\$ 773,998	\$	- \$	- \$	- \$	7,090,241
Total Recei	nte	\$12,305,739	\$12,848,088	\$12,510,019	\$12,784,701	\$13,650,105	\$12,331,461	\$11,965,276	\$13,789,527	\$14,466,282	\$	- \$	- \$	<u>e</u>	116,459,198
Total Distr	-	\$11,539,355	\$11,950,895	\$11,950,235	\$12,269,463	\$12,332,742	\$12,531,401	\$12,279,509	\$11,985,804	\$12,760,345	\$	- +	- 3		109,762,436
i Utai DISU	ioutons	φ11,007,000	φ11,750, <b>0</b> 95	φ11,750,255	φ12,207 <b>,</b> 403	φ12, <i>332</i> ,742	φ12,0 <b>74</b> ,090	φ12,279,309	φ11,205,004	φ12,700, <b>3</b> 45	φ	- ø	- <i>φ</i>		107,702,430

March

April

May

June

July

YTD

September

August

### Note: Distributions are based on amounts actually received less HRA, taxes and Administration of 1.57%.

\* February receipts are higher than normal due to the Hospital Rate Adjustor (HRA). HRA was not included in the rates and is being paid in separate lump sum payments. The amounts withheld from partners October through January were disbursed in March.

Attachment #3 – August 2019



# Regional Board Action Request

Board Meeting Date:	August 14, 2019
Action Requested:	Approve the proposed 2019 Budget 3 <sup>rd</sup> amendment with allocations as presented.
Background:	The fiscal year 2019 budget is representative and in an adherence to the contracts entered into with the Michigan Department of Health and Human Services (MDHHS).

Connection to PIHP/MDCH Contract, Regional Strategic Plan or Shared Governance Model:

PIHP/MDCH Contract Section 8.0 Contract Financing CMHPSM Regional Agreements

Recommend: Approval

### 3rd Amend Original 2nd Amend Percent FY19 FY19 **FY19** Increase Increase Budget Budget Budget (Decrease) (Decrease) **Operating Revenue** Medicaid Capitation SP/B3 128,824,711 87.280.931 90.118.463 2,837,532 3.25% 1 Medicaid Capitation HSW 43,998,199 43,998,199 0.00% Performance Based Incentive Pool 1,133,238 1,499,519 1,499,519 \_ 0.00% Medicaid SUD Capitation 2,264,122 2,427,015 2,427,015 0.00% Healthy Michigan Plan 8,992,448 10,204,910 12,566,962 2,362,052 23.15% 1 Healthy Michigan Plan SUD 4,154,073 4,427,786 4,427,786 0.00% Autism 6,863,011 9,480,753 9,480,753 0.00% SUD Community Block Grant 6,660,943 2,101,853 31.55% 2 6,909,480 8,762,796 Block Grants (120,000)-21.82% 3 386,626 550.000 430,000 SUD PA2 - Cobo Tax Revenue 0.00% 1,860,059 1,860,059 1,860,059 SUD PA2 - Cobo Tax Use of Reserv 1,564,432 1,564,432 1,564,432 0.00% Local Match 1,577,780 1,577,780 1,577,780 0.00% Other Revenue 327,921 331,920 331,920 0.00% Anticipated Medicaid Revenue 13,868,008 10,295,312 (3,572,696) -25.76% 4 Shared Risk Corridor MDHHS share \$2,144,353 2,144,353 4 **Total Revenue** \$ 164,857,900 \$ 185,732,255 \$ 191,485,349 5,753,094 3.10% \$ **Funding For CMHSP Partners** Lenawee CMHSP 18,400,108 17.142.675 -6.83% 5 17.345.491 (1,257,433)Livingston CMHSP 30,018,142 2.67% 5 26,020,720 29,238,050 780,092 3.98% 5 Monroe CMHSP 27,878,110 31,881,500 33,151,499 1,269,999 69.340.230 80.056.896 Washtenaw CMHSP 78,723,853 1,333,043 1.69% 5 Total Funding For CMHSP Partner: \$ 140,584,551 160,369,212 2,125,701 1.94% \$ 158,243,511 \$ **Funding For SUD Services** Lenawee County 2,113,893 2,118,015 2,170,015 52,000 2.46% 2 Livingston County 2,868,451 2,870,825 2,050,825 (820,000)-28.56% 2 Monroe County 2,634,512 2,669,660 2,208,660 -17.27% 2 (461,000) -3.02% 2 Washtenaw County 7,859,326 7,988,563 7,747,563 (241,000)State Targeted Response 2 1,767,719 1,767,719 State Opioid Response 1,117,055 1,117,055 2 14.53% **Total Funding For SUD Services** 15,476,181 \$ 15,647,063 \$ 17,061,837 \$ 1,414,774 **Other Contractual Obligations** Hospital Rate Adjuster 2,207,816 2,943,755 4,819,584 1,875,829 63.72% 1 Insurance Provider Assessment Tax 1,059,026 1,456,827 1,685,151 228,324 15.67% 6 0.00% Local Match 1,577,780 1,577,780 1,577,780 **Total Other Costs** \$ 4,844,622 \$ 5,978,362 \$ 8,082,515 \$ 2,104,153 26.03% **CMHPSM Administrative Costs** 2,473,693 89.992 3.78% 2 Salarv& Fringe 2.212.588 2.383.701 Administrative Contracts 1,714,002 0.00% 1,523,669 1,714,002 **Board Expense** 4,400 2,750 2,750 0.00% All Other Costs 211,889 263,347 281,822 18,475 7.02% 2 4,363,800 **Total Administrative Expense** \$ 3,952,546 \$ 4,472,267 \$ 108,467 2.49% **Risk Reserve Provision** 1,499,519 1,499,519 \$ \$ 0.00% \_ \$ 191,485,349 **Total Expense** \$ 164,857,900 \$ 185,732,255 \$ 5,753,094 3.10%

## **Community Mental Health Partnership of Southeast Michigan FY19 3rd Amendment Budget**

\$

\$

\$

**Revenues over (under) Expenditures \$** 

# Community Mental Health Partnership of Southeast Michigan FY19 3rd Amendment Budget

- 1 Capitated funding categories amended based on projected eligibles annualized, increase of Hospital Rate Adjustment not previously included in the rate projections (correlates with increase in expenditures), and increase in rates for the Direct Care Wage pass through.
- 2 SUD Community Block Grant has been adjusted to the final allocation letter as well as the State Opioid Response and State Opioid Response Supplemental grants approved. The increase in funding correlates with the increase in expenditures across the SUD programming including a grant coordinator and corresponding contracts that are region wide.
- 3 Block Grant reduction reflects the final approved amounts for the PMTO grant and the Clubhouse grant. Reduction in revenues correspond with reduction in expenditures.
- 4 A net decrease in the overall amount needed to balance the region's budget is \$1,432,028. The reduction is due to the increased capitation revenue netted against the increase in CMHSP, HRA and tax expenditures.
- 5 Lenawee, Livingston, Monroe and Washtenaw CMHSP's budgets have been amended to reflect projected funding needed by each respective CMHSP to provide all medically necessary services to Medicaid entitled beneficiaries.
- 6 The Insurance Provider Assessment is increased based on increased eligibles, correlates with revenue increases from those eligibles.



# Fiscal Year 2020 Preliminary Budget Objectives, Assumptions and Strategies

Community Mental Health Partnership of Southeast Michigan is using the following objectives, assumptions and strategies to prepare the beginning FY20 budget to be presented at the September 2019 board meeting. Amends will be presented throughout the year to recognize any changes in assumptions or contractual obligations and updates to PIHP rates established by MDHHS.

# CMHPSM FY20 Budget Objectives:

- 1. Fiscal Year 2020 budget will be presented at the September 2019 Board of Directors meeting.
- 2. The proposed budget will uphold the mission and vision of CMHPSM.
- 3. The fiscal year 2020 budget will deliver a responsible balance of financial management, oversight monitoring, regulatory management, an accountable service delivery system, and an adherence to the contracts entered into with the Michigan Department of Health and Human Services (MDHHS).

# CMHPSM FY20 Assumptions:

- 1. The preliminary budget will use the fiscal year 2020 rates applied to Traditional Medicaid Eligibles and HMP Enrollees listings for the CMHPSM region.
- 2. CMHPSM will trend those Traditional Medicaid Eligibles and HMP Enrollees from the most current listing to apply the rates.
- 3. The Risk-Based Funding Allocation Model that provides an actuarially sound model using the risk weights will be used to establish the CMHSP allocation of Medicaid and Healthy Michigan Plan Capitated expenditures. Projections of Waiver allocations will be based on the most current utilizations for CMHSP expenditures. Autism allocations will be based on the prior rolling fiscal year utilization.
- 4. Administrative expenditures will be based on fiscal year 2019 actual year to date information updated with the board approved salary schedule and any projected increases in fringes/contracted services.

# CMHPSM Strategies:

- 1. CMHPSM will collaborate with CMHSP's to establish a consistent and reasonable methodology to balance the budget as a PIHP in whole.
- 2. CMHPSM has coordinated with CMHSP's to review current year budgets and actual expenditures.
- 3. A shared decision model will be utilized to complete the fiscal year 2020 budget to be presented to the board for approval.
- 4. CMHPSM will collaborate with the CMHSP's to identify key areas to increase revenue and reduce expenditures.

Attachment #5 – August 2019



# Interim CEO Report Community Mental Health Partnership

# of Southeast Michigan

Submitted to the CMHPSM Board of Directors

August 8, 2019 for August 14, 2019 Meeting

### CMHPSM INTERIM CEO'S REPORT TO COMMUNITY MENTAL HEALTH PARTNERSHIP OF SOUTHEAST MICHIGAN BOARD OF DIRECTORS

August 14, 2019

### CMHPSM Update

The next CMHPSM all staff meeting is scheduled for August 11, 2019.

The last Interim CEO Update was sent out July 26 to staff and then forwarded to the Regional Board. The next Interim CEO Update is scheduled to be sent to staff on August 30.

The CMHPSM office relocation workgroup has continued to work on the project. Five letters of intent have been sent out as of this Board update, we have received three responses back. We have had ongoing negotiations and intend to fully negotiate with 2-3 options upon recommendation from our commercial realtor. While our project plan has been delayed slightly due to some interesting responses to our LOIs, we have bought some additional time with the County space. We have moved two staff persons to our conference room space and acquired the front conference room space for our use. We will be abandoning the Patrick Barrie conference room to the County so they can begin a significant portion of their construction project. Stephannie has begun coordinating with staff persons to move previously scheduled meetings from mid-September on. An updated project plan has been provided in the Regional Board meeting packet.

### CMHPSM Staffing Update

- ) The CMHPSM Employee Engagement results have not yet been provided by ADP, we anticipate having those results for the September meeting and have reached out to ADP. Our ADP representative has left ADP and we are in the process of transitioning to our new ADP representative.
- ) The CMHPSM has hired Joelen Kersten in the position of Clinical Treatment Coordinator on July 15. We have been working with one clinical treatment staff person at the CMHPSM since early this year, when an employee went on leave.
- ) The CMHPSM posted the position of Utilization and Treatment Specialist which Joelen Kersten previously held on July 23, 2019 after a review and update of the job description.
- ) The CMHPSM has posted the position of Grants Coordinator, which will backfill the opening created when Nicole Adelman became our Clinical and SUD Director. The position is still currently posted.
- ) The CMHPSM has posted Anyone interested in obtaining additional information about open CMHPSM positions should visit our website at: <u>https://www.cmhpsm.org/interested-in-employment</u>

### Regional Update

) The CMHPSM Interim CEO and the Regional CMHSP Executive Directors issued a letter to Governor Whitmer and MDHHS Director Gordon related to the MDHHS decision related to Lakeshore Regional Entity's proposed contractual termination effective 9/30/2019.

### Statewide Update

- ) The CMHPSM Interim CEO and the Regional CMHSP Executive Directors issued an urgent letter to the Washtenaw County related to their proposed FY2020 budget.
- We are still awaiting final FY2020 rate information, the July 24 rate setting meeting occurred, and some general draft information was provided. The initial limited information looked positive for our region. We have yet to receive the rate capitation certification documentation as of the writing of this report. The CMHPSM and the CMHSPs have worked to ensure our encounter, BHTEDS and any supplemental rate setting data is as clean as possible.
- ) The PIHP Contract Negotiations process has completed for the initial FY2020 MDHHS/PIHP contract. Negotiations are already under way for the first amendment to that agreement.
- I attended the PIHP CEO meetings for August.

Respectfully Submitted,

n Cl.

James Colaianne, MPA



# CMHPSM OFFICE RELOCATION PROJECT PLAN

of Southeast Michigan		Current			Schedule			Re-Sche		X	-		ne or early	y	X	Complet	ed late									Persion: a	-, -, -
Current Week											•											<u> </u>	<u> </u>			<u> </u>	
Week Start		3-Jun	10-Jui	n 17-Jun	n 24-Jun	1-Ju	l 8-Jul	15-Jul	22-Ju	l 29-Ju		12-Aug	19-Aug	26-Aug	2-Sep	9-Sep	16-Sep	23-Sep	30-Sep	7-Oct	14-Oct	t 21-00	Oct 28-Oct	4-Nov	11-Nov 18-	Nov 25-	-Nov
Week End	1	7-Jun				5-Ju	1	19-Jul	26-Ju			-	-	30-Aug	6-Sep		-	27-Sep		11-Oct	1						-Nov
		Week 1	Week 2			Week 5	Week 6	Week 7	Week 8	Week 9	Week 10			Week 13					Week 18 V		1						
Develop Project Plan Prior to June 3, 2019	Х																										
Staff Review Draft Project Plan	Х	Х																									/
CMHPSM Needs Assessment														· · · · ·					· · · ·								
Inventory all office furniture and equipment																											/
Determine Space Needs		Х	Х																								
Market Research																											
Contact/Assess Commercial Realtors		Х																									/
Select Commercial Realtor			Х																								/
Narrow Down General Location (Washtenaw)			Х																								
Assess Market & Timing and Availability			Х	Х																							
CMHPSM Needs vs Market Availability		•				•	•			•						•	•				•			•			
Assess Budget for Lease, Build Out, Service Costs				Х	X																						
Review Available Options				Х	Х																						
Narrow Down Location					Х																						
Identify Final Options						Х																1					
Revise Project Plan Based Upon Options																						1	-				
CMHPSM New Office Space Selection	I				<u> </u>	<u>I</u>	1		1		1	I		ĮĮ		Į	Į		ĮĮ		I	<u> </u>		<u>.</u>	· · · · ·		
New Office Space Selection																											
Revise Project Plan Based on Proposed New Office Space																						1					
CMHPSM Board Review of Project Plan																						1					
CMHPSM Consolidation of Offices by County Request										Х												1					
Patrick Barrie Room Turned Over to County by Request																						1	-				
Project Full Budget Cost (Including Moving Costs)																						1	-				
Negotiate Lease Language																						1	-			-	
Lease Execution																											
Complete Necessary Build Out (Space, IT, Other)																										_	
Revise Project Plan Based on Build Out Status																										_	
Move Schedule		<u> </u>		<u> </u>			1			<u> </u>	ļ			ļļ		ļ			ļļ		ļ	L	_		<u> </u>		
Identify Move Manager																											
Develop IT Move Plan																											
Develop Detailed Move Schedule																										_	
Move Week														I									-		<u> </u>		
Move all office furniture, supplies, storage																							<b>—</b>				
Exit Washtenaw Space								1	1				1	<u> </u>													
Clean Out Old Office Space																											
Turnover space to Washtenaw County		1		1	1					1																	$\neg$
Administrative	1	I	1				1	1	1		1	1	1	<u> </u>		1	1				1			1			
Notify stakeholders of Move		1			1																						
Change Business & Mailing Address		1		1	1	1				1																	$\neg$
Project Complete		+	1	+	+			1	1	+	1	1	1	├							<u> </u>						
riojeti Compiete	L	1	1	1	1	L	I	I	1	1	1	1	1	I		1	1				1			L			

# Attachment #6 - August 2019

### Version: 8/8/2019